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### Public Administration

#### Application Procedures

There is a supplemental application (Part Two), specific to the Department of Political Science that must be submitted along with the main online application. Separate forms are not required for application for financial assistance, except for Graduate School fellowships. Students will be accepted for graduate work in political science only upon approval by the department as well as the Graduate School. This program requires a nonrefundable \$65 application fee; applicants must pay this fee by credit card.

All applicants must submit all post-secondary education transcripts, three letters of recommendation from persons who can evaluate the applicant’s academic ability and a statement of purpose. Applicants for the M.A. and Ph.D. programs must also submit scores on the Graduate Record Examination (GRE), verbal and quantitative tests, and an example of written work that demonstrates the applicant’s analytical and writing skills. Foreign students must have taken the Test of English as a Foreign Language (TOEFL) and are expected to have a score of at least 600 (paper score) or 250 (computer score).

Applications and supporting materials for the M.A. and Ph.D. programs that are submitted by January will be given full consideration for admission and funding. Applicants should contact the M.P.A. program office for the deadlines pertaining to the application term.

### Master of Public Administration Degree

[mpaprog@siu.edu](mailto:mpaprog@siu.edu)

#### Admission

Students applying to the M.P.A. Program are admitted as either pre-service or in-service. To be admitted as in-service, the student must have significant professional experience in a public or quasi-public agency. This can generally be defined as at least one year of full-time administrative work experience. Students having less than one year of professional experience are admitted as pre-service.

To be considered for admission, applicants must have: (1) graduated from an accredited four-year college or university and (2) received an overall grade point average of 3.0 on a 4.0 scale, or a 3.0 overall grade point average for the last two years of undergraduate work. In instances where a candidate’s promise is indicated by professional experience rather than undergraduate record, consideration for admission will be given on an individual basis. Admission exceptions may be granted by the director upon careful review of the student’s entire application including: letters of recommendation, a personal statement, and a writing sample. All international MPA applicants, except those from English-only speaking countries, must submit either an Internet-based TOEFL or IELTS official score report. If you obtained (or are obtaining) an undergraduate or a graduate degree in an English-only speaking country, your TOEFL/IELTS score requirement will not be waived. The MPA program requires a minimum TOEFL score of 80(internet based) overall or minimum IELTS score of 6.5. The program requires a nonrefundable \$65 application fee that must be submitted with the Application for Admission to Graduate Study in Public Administration. A GRE score is required of all applicants wishing to be considered for a graduate assistantship or fellowship.

#### Degree Requirements

M.P.A. students complete a 40 semester hour program of study as follows: (1) nine required courses totaling 25 semester hours; (2) 12 semester hours of elective course work; (3) an internship for three

semester hours; and (4) successfully passing a comprehensive final examination. Of the 40 hours of graduate level coursework, at least 19 semester hours must be taken in the Department of Political Science. Each of these requirements is described below. In-service students are not required to complete an internship, reducing the total number of semester hours needed to graduate to 37.

### **Retention**

All M.P.A. students are required to maintain a minimum level of academic performance. Any student earning a C grade or below in two or more M.P.A. required courses will be dismissed from the program. Students must otherwise conform to the standards set out in the M.P.A. Student Handbook. Issues not addressed by the Handbook fall under retention policy provisions in the Graduate School Catalog.

### **Prerequisites**

Students lacking undergraduate preparation in public administration must complete POLS 537 (Foundations of Public Administration) during their first semester of study. Exceptions to this may be granted to in-service students, on a case-by-case basis. Additionally, POLS 503 is a prerequisite to enrollment in POLS 539 and is recommended prior to enrollment in POLS 542. POLS 540 can only be taken after at least three other core courses have been successfully completed.

### **Core Requirements - 25 credit hours**

- POLS 503-3 Research Methods for Public Administrators
- POLS 535-3 Ethical Foundations of Public Service
- POLS 539-3 Program Analysis and Evaluation
- POLS 540-3 Seminar in Public Management
- POLS 542-3 Public Budgeting and Fiscal Management
- POLS 543-3 Human Resource Management
- POLS 545-3 Organization Theory and Behavior
- POLS 546-3 Leadership in Public Administration
- POLS 594-1 Preprofessional Seminar in Public Administration

### **Internship Requirement - 3 credit hours**

- POLS 595-3 Internship in Public Affairs

### **Elective Requirements - 12 credit hours**

- Elective courses are selected by the student and the Field Representative.

To facilitate the work of employed students, each of the required courses is offered in the evening at least once every three years. A substitution for one core course may be allowed if the substituted course is similar in content to the particular core course, or if competence in the subject matter of the course is clearly evident. All substitutions must be approved by the director of the program. M.P.A. students concentrating in aviation administration will substitute POLS 557 (Public Financial Administration) for POLS 539 (Program Analysis and Evaluation).

### **Electives**

Elective courses may be selected from the offerings of various departments across the University, as well as those in the Department of Political Science. The student and the MPA Director consult in selecting courses best suited to the student's individual career goals. 400-level courses, of an introductory technical nature and other specialized courses especially relevant to the public administration profession, may be taken with the consent of the director of the program. Students may count no more than six hours of 400-level credits toward fulfillment of the degree.

### **MPA Comprehensive Exam Policy**

All Masters of Public Administration (MPA) students must successfully complete a comprehensive examination as a part of their degree requirements. The examination will be taken in the semester in which the student completes all coursework (with the possible exception of one substantive course) for the program. The examination will consist of questions from the core courses in the program. A follow-up oral examination may be required at the discretion of the MPA faculty. In order to pass the exam, students must score at least an 80 out of 100 possible points. If a student fails the examination, they may retake the comprehensive examination one time during the next regularly scheduled examination period.

### **Internship**

Pre-service students must register for POLS 595 and serve an internship in a governmental agency, nonprofit organization or quasi-governmental agency. The internship requires a minimum of 300 hours of work and must be approved by the director of the program. In extraordinary circumstances, a pre-service student may substitute three semester hours of coursework for the internship if a request is approved by the director.

## **MPA Aviation Administration Concentration**

To be considered for admission into the aviation concentration, pre-service applicants will have graduated from an accredited four year college or university with a major in some aspect of aviation, with a minimum grade point average of 3.0. Inservice applicants with strong professional experience may be admitted with undergraduate grade point averages below 3.0, and with undergraduate majors outside of the aviation field. Prerequisite coursework including POLS 537 and additional aviation administration courses may be required in these situations.

### **Core Requirements - 25 credit hours**

- POLS 503-3 Research Methods for Public Administrators
- POLS 535-3 Ethical Foundations of Public Service
- POLS 540-3 Seminar in Public Management
- POLS 542-3 Public Budgeting and Fiscal Management
- POLS 543-3 Human Resource Management
- POLS 545-3 Organization Theory and Behavior
- POLS 546-3 Leadership in Public Administration
- POLS 557-3 Public Financial Administration
- POLS 594-1 Preprofessional Seminar in Public Administration

### **Aviation Requirements - 12 credit hours**

(Select four of the five aviation courses, register for crosslisted AVM courses.)

- AVM/POLS 551-3 Aviation Policy, Law and Regulation
- AVM/POLS 552-3 Advanced Airport Administration
- AVM/POLS 553-3 Advanced Airport Safety Administration
- AVM/POLS 554-3 Aviation Planning
- AVM/POLS 555-3 I International Aviation

### **Internship Requirement - 3 credit hours**

- POLS 595-3 Internship in Public Affairs

## **Concurrent Degrees in Law and Public Administration**

Students who have been admitted separately to the Southern Illinois University School of Law and the Master of Public Administration program may study concurrently for the Juris Doctorate and M.P.A. degrees. Students interested in concurrent study should inform both programs before entering the second academic year as law students. Students will not be permitted to take course work outside the prescribed law curriculum during the first year of law school. The required courses for joint degree students are as follows:

### **Core Requirements - 22 credit hours**

- POLS 503-3 Research Methods for Public Administrators
- POLS 539-3 Program Analysis and Evaluation
- POLS 540-3 Seminar in Public Management
- POLS 542-3 Public Budgeting and Fiscal Management
- POLS 543-3 Human Resource Management
- POLS 545-3 Organization Theory and Behavior
- POLS 546-3 Leadership in Public Administration
- POLS 594-1 Preprofessional Seminar in Public Administration

### **Law Requirements - 15 credit hours**

(Select five law courses from the list below)

- LAW 533, LAW 539, LAW 548, LAW 552, LAW 553, LAW 558, LAW 568, LAW 579, LAW 585, LAW 589, LAW 593, LAW 596, LAW 600, LAW 619, LAW 620, LAW 622, LAW 642, LAW 650, LAW 651, LAW 662, and LAW 668

### **Internship Requirement - 3 credit hours**

- POLS 595-3 Internship in Public Affairs

Additionally, students without any background in public administration may be required to enroll in POLS 537 as a prerequisite to the program. Students with prior public sector administrative experience may petition to waive the internship requirement in their first semester in the program.

## **Public Administration Courses**

**POLS403 - Philosophy of Politics** 403-3 Philosophy of Politics. (See PHIL 441)

**POLS405 - Democratic Theory** 405-3 Democratic Theory. (Same as PHIL 405) An examination of various aspects of democratic thought, including the liberal tradition and its impact upon the United States. Fulfills the CoLA Writing-Across-the-Curriculum (WAC) requirement. Prerequisite: POLS 114 or consent of instructor.

**POLS406 - American Political Thought** 406-3 American Political Thought. This course is an advanced seminar in American political thought. The course focuses on the founding ideals and practices of the American republic and how these ideals functioned in subsequent social movements, political struggles, and ideological conflicts in American political history. Fulfills the CoLA Writing-Across-the-Curriculum (WAC) requirement.

**POLS435 - Judicial Process & Behavior** 435-3 Judicial Process and Behavior. An examination of the process by which judges in both trial and appellate courts at federal and state levels are selected and of the ways in which they make decisions. Attention to the structure of the courts. Study of the communication and impact of judicial decisions. The course provides some insight into the methods used to study judicial behavior. Fulfills the CoLA Writing-Across-the-Curriculum (WAC) requirement. POLS 114 and 230 recommended prerequisites.

**POLS436 - Administrative Law** 436-3 Administrative Law. The procedural law of public agencies, particularly the regulatory commissions but also executive branch agencies exercising regulatory functions. The exercise of discretion and its control through internal mechanisms and judicial review. POLS 114 and 230 recommended. Fulfills the CoLA Writing-Across-the-Curriculum (WAC) requirement.

**POLS437 - Jurisprudence (Law Theories)** 437-3 Jurisprudence (Theories of Law). This course provides an examination of the major schools in legal thinking. We will investigate classic jurisprudential questions, including: theories of how judges decide cases, the role of morality and natural rights in determinations of law, and the role of legislative and judicial actors in the creation of law. POLS 114 and POLS 230 are recommended prerequisites. Fulfills the CoLA Writing-Across-the-Curriculum (WAC) requirement.

**POLS438 - Women and the Law** 438-3 Women and the Law. (Same as WGSS 438) This course is an advanced seminar in public law with a focus on gender, law and society. The course will engage with issues in feminist legal practice and the development of legal theories regarding gender. We will interrogate the relationship between theory and practice and the ways in which feminist jurisprudence has taken shape in the dynamics of this relationship. POLS 114 and 230 recommended prerequisites.

**POLS439 - Comparative Law & Courts** 439-3 Comparative Law and Courts. In the United States, topics ranging from abortion to gay rights and government surveillance are inevitably "solved" by the Supreme Court. Yet for many years the Supreme Court stood alone in the world in being able to overturn government policy. Increasingly, courts all over the world-often prodded by social actors-have begun developing their own unique solutions to these constitutional questions, in many cases challenging

accepted social values and mores along the way. In this course we will investigate the development of courts and constitutional rights around the world, including both national rights and international human rights.

**POLS444 - Policy Analysis** 444-3 Policy Analysis. An examination of basic concepts in the policy sciences, approaches to policy analysis, applications to selected areas of policy, and instruments of policy development. Fulfills the CoLA Writing-Across-the-Curriculum (WAC) requirement.

**POLS455 - Democratization** 455-3 Democratization. An examination of transitions to democracy from authoritarian rule in countries around the world. Emphasis is on understanding from a comparative perspective on the social, economic, institutional, political, cultural and international circumstances that promote, inhibit and even reverse the spread of democratic forms of government. Fulfills the CoLA Writing-Across-the-Curriculum (WAC) requirement.

**POLS456 - Gender & Global Politics** 456-3 Gender and Global Politics. (Same as WGSS 446) An advanced course examining gender systems and women's situations across cultures and countries. This course also studies the impact globalization has had on gender issues by looking at women's activism at international and transnational levels. Topics covered include women's political representation, gender and culture, women's social movements, gender and development, and gendered policy issues. POLS 250 recommended.

**POLS459 - Russia & Post-Soviet States** 459-3 Russia and the Post-Soviet States. This course examines political developments in Russia and the other fourteen Soviet successor states that gained (or regained) independence following the demise of the Soviet Union in 1991. Particular attention is paid to the degree to which Soviet legacies of communist political institutions, state socialist economic policies and ethno-federalism continue to shape the politics and economics of these countries in the post-independence period. Fulfills the CoLA Writing-Across-the-Curriculum (WAC) requirement.

**POLS460 - European Politics** 460-3 European Politics. This course provides students an overview of European integration and a better understanding of the functioning of the European Union. The course opens with a survey of historical developments in both Eastern and Western Europe from 1914 to 1989. After this historical overview, the institutions and policies of the European Union are studied in detail. Fulfills the CoLA Writing-Across-the-Curriculum (WAC) requirement.

**POLS466 - Latin American Politics** 466-3 Latin American Politics. An in-depth analysis of specific problem areas in Latin American political processes as well as comparative study of selected Latin American nation-states. Fulfills the CoLA Writing-Across-the-Curriculum (WAC) requirement.

**POLS467 - Middle East Politics** 467-3 Middle East Politics. This course is designed to examine the regional politics and security of the Middle East and North Africa in a historical and comparative context. This course discusses the historical evolution of the modern states in the region, the dynamics of inter-Arab and Arab-Israeli politics and security, the role of ethnicity and religion in domestic and regional politics, and great powers' penetration of the region.

**POLS475 - International Law** 475-3 International Law. Rules and practices governing states in their relations in peace and war. Prerequisite: POLS 270 recommended. Fulfills the CoLA Writing-Across-the-Curriculum (WAC) requirement.

**POLS477 - American Foreign Policy** 477-3 American Foreign Policy. This course surveys the conduct, goals and evolution of American foreign policy since World War II. It analyzes such issues as the role of institutions, culture and individuals in the formulation of American foreign policy, the interaction between domestic and foreign politics, and the debate over American grand strategy. Prerequisite: POLS 270 recommended.

**POLS480 - Seminar in Int'l Relations** 480-3 Seminar in International Relations. Discussion-based course analyzing empirical and normative (ethical) issues in the study of international relations. Particular emphasis is placed on developing students' critical thinking skills. Fulfills the CoLA Writing-Across-the-Curriculum (WAC) requirement. Prerequisite: POLS 270 recommended.

**POLS500A - Political Methodology-Research** 500A-3 Political Methodology. Seminars in empirical research methods (A) Research Design. Course covers quantitative and qualitative empirical studies of politics.

**POLS500B - Political Methodology-Stats** 500B-3 Political Methodology. Seminars in empirical research methods (B) Statistical Data Analysis in Political Science I. Provides a foundation in univariate and bivariate descriptive statistics; inferential statistics including hypothesis testing about population parameters, bivariate and multivariate relationships, measures of association, and correlation; and an introduction to linear regression. Lab fee: \$50.

**POLS500C - Political Methodology-Stats** 500C-3 Political Methodology. Seminars in empirical research methods. (C) Statistical Data Analysis in Political Science II. Provides in-depth instruction in multiple regression including assumptions of linear model, diagnostics and corrections for violation; estimating models using categorical dependent variables, nonlinear relationships, interactions, and extensions to advanced techniques as time allows. Prerequisite: POLS 500B (or permission of instructor). Lab fee: \$50.

**POLS502 - Research Methods Topics** 502-3 to 6 Topical Seminar in Research Methods. Advanced seminar in empirical research methods. Topics will vary by instructor. Lab fee: \$50.

**POLS503 - Research Methods for PA** 503-3 Research Methods for Public Administrators. The course aims to familiarize students with analytical techniques and research methods used currently by public administrators. Provides an introduction to applied statistics and data analysis for problems of interest to public administrators. Restricted to enrollment in MPA graduate program or consent of the department. Lab fee: \$50.

**POLS513 - Topical Political Behavior** 513-3 to 6 Topical Seminar in Political Behavior. Topic will vary with instructor. Student should see director of graduate studies for advanced syllabus.

**POLS514 - Sem in Intergovernmental Rels** 514-3 Seminar in Contemporary Intergovernmental Relations. An examination of relationships among national, state, and local governments in the American federal system, with emphasis on recent literature and contemporary issues. Prerequisite: POLS 340. Restricted to enrollment in MPA graduate program or consent of department.

**POLS516 - Pro-Seminar Political Behavior** 516-3 Pro-Seminar in Political Behavior. An overview of the study of political behavior in American and comparative politics.

**POLS517 - Political Communication** 517-3 Political Communication. Provides an introduction to the academic study of media and politics. The primary objective is to introduce graduate students to seminal theory and research and contemporary contributions in the study of media, politics, and political communication.

**POLS519 - Survey Methodology** 519-3 Survey Methodology for Political Science. Provides an overview of survey methodology. Students will learn how to administer surveys for use in political science and public administration. Topics include psychology of asking and answering questions; constructing questions and questionnaires; evaluating surveys; criteria for survey modes; sampling frames and sampling designs; and ethics for survey research methods.

**POLS522 - NPOs and NGOs** 522-3 Rethinking NPOs and NGOs: Doing Good Better. This course examines the question, can NPOs and NGOs do their good works better? In looking for the answer, students consider how perspective shapes reality, the need for a new framework for action, the conflict between limited resources and seemingly unlimited need, importance of local focus, conflicts between donors' demand for short term results with a situation's requirement for a long term program, issues caused by public policy, roles of gender and ethnicity in solving problems and the role of simplicity. Students will do this in anticipation of becoming leaders/managers of NPOs or NGOs.

**POLS530 - Pro-Seminar in Public Law** 530-3 Pro-Seminar in Public Law. A survey of the major literature in the field of public law at the graduate level.

**POLS532 - Nonprofit/Public Grant Writing** 532-3 Nonprofit and Public Grant Writing. Examines the theories, skills and practices for writing grants for nonprofit and public organizations. Students practice

these skills by actually preparing grants for a nonprofit or a public organization. Prerequisite: POLS 537 with a grade of B or better.

**POLS534 - Governance Networks** 534-3 Governance Networks in Public Administration. Explores the shifting locus of public service delivery over time, and examines alternative organizational arrangements through which public services are provided to citizens. Emphasis is placed on the environment, structure and management of service delivery networks including combinations of public, private, and not-for-profit actors. Explores joint agreements, public-private partnerships, and contracting regimes as elements that bind network actors in the process of delivering high quality public services. Additional focus is invested in evaluating the leadership and management strategies that can ensure accountable and ethical public policy implementation by non-governmental organizations that act with the authority of government. The factors that facilitate network performance are also explored. Prerequisite: POLS 537.

**POLS535 - Administrative Ethics** 535-3 Ethical Foundations of Public Service. Examines the ethical dimensions of public service, particularly as it relates to the cultural context of the United States, while emphasizing the responsibility of the public manager to act with integrity. Assesses the virtues necessary for moral leadership in the public sector, as well as managerial strategies that reinforce ethical climates in public organizations and ethical behavior among public employees. Focuses on contemporary cases to explore the practical relevance of theories of morality and ethics. Special attention will be invested in examining the ethical implications of contemporary modes of governance and tensions between managerial and democratic values. Prerequisite: POLS 537.

**POLS536 - Comparative Public Law** 536-3 Seminar in Comparative Public Law. An examination of legal systems around the world.

**POLS537 - Foundations of PA** 537-3 Foundations of Public Administration. Introduction to the study and practice of administrative process and public management. Theoretical, political, and practical issues of organizing, staffing, financing and implementing government decisions and other issues are surveyed.

**POLS538 - Public Law Topics** 538-3 Topical Seminar in Public Law. Advanced seminar in public law. Topics will vary by instructor.

**POLS539 - Program Evaluation** 539-3 Program Analysis and Evaluation. The analysis and evaluation of governmental programs. Emphasis is placed upon use of analytical techniques to determine program impact and the use of evaluation in governmental decision making. Prerequisite: POLS 503. Restricted to enrollment in MPA graduate program or consent of department. Lab fee: \$50.

**POLS540 - Seminar Public Management** 540-3 Seminar in Public Management. Course is designed for advanced MPA students and examines social, political, legal and managerial constraints on the behavior of public administrators. Issues in ethics and the public's expectations of professional administrators are also examined. Restricted to students who are in the MPA program who have completed at least three required MPA courses, or the consent of the department.

**POLS541 - Sem Applied Probs Public Admin** 541-3 Seminar in Applied Problems of Public Administration. Study of selected problems in public administration and policy. Emphasis placed on the practitioner's perspective. Prerequisite: POLS 340 or equivalent. Restricted to enrollment in MPA graduate program or consent of department.

**POLS542 - Public Budget & Fiscal Mgt** 542-3 Public Budgeting and Fiscal Management. An examination of the theory and practice of budgeting in the public sector and of selected elements of fiscal management. The course focuses on administrative aspects of budgeting and is oriented toward preparation of students for careers in the public service. Students utilize primary materials in conducting individual or class projects aimed at development of budgetary skills. Prerequisite: POLS 340 or equivalent. Restricted to enrollment in MPA graduate program or consent of department. Lab fee: \$50.

**POLS543 - Human Resource Management** 543-3 Human Resource Management. A study of the processes and procedures used in contemporary public personnel systems. Emphasis is placed on examination of competing models of personnel administration, application of personnel management strategies to specific case problems and public sector labor relations. Prerequisite: POLS 340 or equivalent. Restricted to enrollment in MPA graduate program or consent of department.

**POLS544 - Policy Analysis** 544-3 Policy Analysis. This course focuses on the development and analysis of public policy alternatives and how they are used in governmental decision making.

**POLS545 - Organization Theory & Behavior** 545-3 Organization Theory and Behavior. An examination of various approaches to describing and understanding public organizations and the individuals within them. Emphasis is placed on study of the important theoretical literature in the field and on the applications of the theory of practical management problems in governmental units and agencies. Prerequisite: POLS 340. Restricted to enrollment in MPA graduate program or consent of department.

**POLS546 - Leadership Public Admin** 546-3 Leadership in Public Administration. An examination of contemporary theories of leadership and their applicability on the public and non-profit sectors. The course emphasizes the range of behaviors and actions relevant to leadership in contemporary governmental organizations and the analysis of factors resulting in leadership success or failure. Restricted to enrollment in MPA graduate program or consent of the department.

**POLS547 - Nonprofit Fundraising** 547-3 Nonprofit Marketing and Fundraising. This course examines the unique resource development needs of nonprofit organizations and public organizations and looks at the principles and practical sides of meeting those through relationship management, marketing and fundraising. Time will be taken to look at all the aspects of a successful relationship, fundraising and marketing management plan. Students will be expected to participate in at least one fundraiser for a local nonprofit during the semester.

**POLS549 - Admin Nonprofit Organizations** 549-3 Administration of Nonprofit Organizations. Examines the characteristics of nonprofit organizations that distinguish them from the public and for-profit sectors. Explores social and economic functions of nonprofits and such administrative issues as fundraising, working with volunteers and governing boards, satisfying tax codes and service distribution. Prerequisite: POLS 340 or equivalent. Restricted to enrollment in MPA graduate program or consent of department.

**POLS550 - Pro-Seminar in Public Admin** 550-3 Pro-Seminar in Public Administration. A survey of the major literature in the field of public administration. The course will synthesize and integrate the literature and provide an overview of topics to be covered in greater detail in other seminars. Required of M.A. and Ph.D. students offering public administration as a graduate area before enrolling in more advanced subject-matter seminars.

**POLS551 - Aviation Policy Law Reg** 551-3 Aviation Policy, Law and Regulation. (Same as AVM 551) Examination of the history of American aviation policy, law and regulation. The course focuses primarily on the development, implementation and enforcement of aviation policies and regulations at the federal level. Special attention is paid to the interaction of various government agencies and constituency groups, such as the aircraft industry, airport authorities, airlines, private pilots and passengers. In addition to the historical survey, students will analyze current policy and regulatory trends and identify future problems and opportunities for American aviation policy. Restricted to enrollment in MPAA graduate program or consent of instructor.

**POLS552 - Adv Airport Administration** 552-3 Advanced Airport Administration. (Same as AVM 552) This course will address the role and function of the airport administrator, especially related to the tasks of developing, operating and maintaining various airport services to meet the needs of key airport users. This course will study key airport administration cases at primary, commercial service, reliever and general aviation airports. Meeting key airport regulations concerning operations and security will be a focus of the course. Restricted to enrollment in MPAA graduate program or consent of instructor.

**POLS553 - Adv Airport Safety Admin** 553-3 Advanced Airport Safety Administration. (Same as AVM 553) The Aviation Safety Administrator's job function and responsibility for safety and accident prevention within an aviation organization is examined using the case study method. The relevant theory, concepts, procedures and techniques of resource allocation, organizational design, decision modeling, task assignment, delegation of authority and responsibility, establishment of organizational goals and priorities and risk management as they relate to Aviation Safety are included. The job functions of an Aircraft Accident Investigation Team and of an Aviation Safety Inspector will be studied. Aviation safety administration literature will be reviewed. Restricted to enrollment in MPAA graduate program or consent of instructor.



**POLS554 - Aviation Planning** 554-3 Aviation Planning. (Same as AVM 554) This course fulfills a need for a semester length course on aviation planning for students concentrating in aviation administration. Airports and the aviation industry are rapidly expanding, and aviation is growing in importance on the nation's transportation agenda. Broader issues of law and regulation will be covered in an existing course, POLS 551. Restricted to enrollment in MPAA graduate program or consent of instructor.

**POLS557 - Public Financial Admin** 557-3 Public Financial Administration. The seminar provides a basic understanding of the public budgeting decision-making processes and financial management practices. It provides students with knowledge and hands-on experience of collecting and analyzing governmental data, generating financial reports, and presenting findings. It also provides students with an understanding of revenue sources and different factors that could potentially influence collections. Moreover, it gives students the opportunity to acquire experience in revenue forecasting and budget decision-making through homework assignments and in-class exercises. Prerequisites: POLS 542 and POLS 503 with grades of B or better. Lab fee: \$50.

**POLS560 - Pro-Sem in Comparative Politics** 560-3 Pro-Seminar in Comparative Politics. Survey of the major literature in comparative politics at the graduate level.

**POLS569 - Top Sem in Comparative Politics** 569-3 to 9 (3,3,3) Topical Seminar in Comparative Politics. Advanced seminar in comparative politics. Topics will vary by instructor.

**POLS570 - Pro Seminar Intl Relations** 570-3 Pro-Seminar in International Relations. Survey of the major literature in international relations at the graduate level.

**POLS576 - Religion and Politics** 576-3 Religion and Politics. Examines empirical studies of religion and politics, including research on behavior, institutions, and movements. Topics include theories of religion, case studies of religious traditions, church and state relations, measurement of religion, and other topics on the intersection of religion and politics.

**POLS580 - IR Topics** 580-3 to 9 (3,3,3) Topical Seminar in International Relations. Advanced seminar in empirical international relations. Topics will vary by instructor.

**POLS590 - Readings** 590-1 to 6 Readings. Supervised readings in selected subjects. Prerequisites: POLS 592A-D for specific field, or POLS 545 or POLS 500A.

**POLS591 - Individual Research** 591-1 to 9 Individual Research. Selection, investigation and writing of a research paper under the personal supervision of a member of the department graduate staff. Prerequisite: completion of the appropriate pro-seminar for the field in which readings or individual research is to be done.

**POLS592A - Found Pol Sci-Pol Behavior** 592A-3 Foundations of Political Science-Political Behavior. Supervised readings in "classics" of the discipline.

**POLS592B - Founds Poli Sci-Comp Politics** 592B-3 Foundations of Political Science-Comparative Politics. Supervised readings in "classics" of the discipline.

**POLS592C - Founds Poli Sci-Intl Relations** 592C-3 Foundations of Political Science-International Relations. Supervised readings in "classics" of the discipline.

**POLS592D - Founds Poli Sci-Public Law** 592D-3 Foundations of Political Science-Public Law. Supervised readings in "classics" of the discipline.

**POLS593 - Preprofessional Sem Pol Sci** 593-1 Preprofessional Seminar in Political Science. Designed to give the student an introduction to the major professional roles in the discipline. The requirements of teaching, research, publication and service are covered with discussion of where each fits into the professional role requirements and examples of how each is accomplished. Required of all Ph.D. and M.A. students in political science and other teaching assistants in political science. Graded S/U only.

**POLS594 - Preprofessional Sem Public Admin** 594-1 Preprofessional Seminar in Public Administration. Guides new students in preparing for the Comprehensive Exam and Professional Portfolio displaying competencies developed through their course work. Assists students writing a Research Paper through the proposal and committee process. Preparation of resume, conducting job searches and other

professional development topics are also addressed. Required of all MPA students. Graded S/U only. Restricted to enrollment in MPA graduate program or consent of department.

**POLS595 - Internship in Public Affairs** 595-1 to 6 Internship in Public Affairs. Fieldwork in the office of a governmental or quasi-governmental agency. The internship is arranged by the field representative of the M.P.A. degree program. A paper in which the student correlates academic knowledge with practical internship experience is required. Mid-career M.P.A. students may receive credit upon completion of a paper relating previous work experience to public administration literature and theory. Restricted to enrollment in M.P.A. graduate program or consent of department. Graded S/U only.

**POLS596 - Research Paper-Public Affairs** 596-3 Research Paper in Public Affairs. Upon successful completion of core courses, the student expands and develops a previously written MPA graduate program paper. The project involves an issue or problem in public administration and is written with the approval and under the supervision of the student's committee chair. Restricted to enrollment in MPA graduate program or consent of department.

**POLS598 - Dissertation Prospectus** 598-1 Dissertation Prospectus. Workshop in dissertation topic selection and prospectus writing; enrollment required prior to completing preliminary examinations.

**POLS599 - Thesis** 599-1 to 6 Thesis. Maximum of six hours to be counted toward a degree. Special approval needed from the instructor.

**POLS600 - Dissertation** 600-1 to 40 (1 to 12 per semester) Dissertation. Minimum of 24 hours to be earned for the Doctor of Philosophy degree.

**POLS601 - Continuing Enrollment** 601-1 per semester Continuing Enrollment. For those graduate students who have not finished their degree programs and who are in the process of working on their dissertation, thesis, or research paper. The student must have completed a minimum of 24 hours of dissertation research, or the minimum thesis, or research hours before being eligible to register for this course. Concurrent enrollment in any other course is not permitted. Graded S/U or DEF only.

**POLS699 - Postdoctoral Research** 699-1 Postdoctoral Research. Must be a Postdoctoral Fellow. Concurrent enrollment in any other course is not permitted.

## Public Administration Faculty

**Bloom, Stephen**, Associate Professor, Ph.D., University of California, LA, 2004.

**Bricker, Benjamin**, Assistant Professor, Ph.D., Washington University, 2013.

**Burnside, Randolph**, Associate Professor, Ph.D., University of New Orleans, 2004; 2005.

**Comparato, Scott A.**, Associate Professor, Ph.D., Washington University, 2000; 2000.

**Davis, Randall S.**, Associate Professor, Ph.D., University of Kansas, 2011; 2013.

**Foster, John L.**, Associate Professor, *Emeritus*, Ph.D., University of Minnesota, 1971; 1975.

**Grant, J. Tobin**, Professor, Ph.D., The Ohio State University, 2001; 2001.

**Hamman, John**, Associate Professor, Ph.D., University of Illinois, 1988; 1989.

**Jackson, John S., III**, Professor, *Emeritus*, Ph.D., Vanderbilt University, 1971; 1969.

**McClurg, Scott D.**, Professor, Ph.D., Washington University, 2000; 2001.

**Mulligan, Kenneth**, Associate Professor, Ph.D., Ohio State University, 2004; 2006.

**Shulman, Stephen**, Associate Professor, Ph.D., University of Michigan, 1996; 1997.

**Stewart, LaShonda M.**, Professor, Ph.D., Mississippi State University, 2008; 2008.

**Tilley, Virginia Q.**, Professor, Ph.D., University of Wisconsin, 1997; 2014.

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